

SEPTEMBER 03

INFORMATION LETTER/UPDATE:

As this calendar year comes to a close, I want to thank all the officers and agencies that I have had the pleasure to work with this year. I have enjoyed the information exchanges and feedback.

One of those exchanges centered around requests for a **Tactical Commander Course** which I will instruct in 2004. I will use the Tactical Team Leader Course as a base and expand it 2 days with relevant tactical scenarios. I will tone down the physical portions of the class and focus on the following information:

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- Efficient Training
 - Streamlined Planning
 - Multiple-Breach Point Operations
 - Emergency, Sniper Initiated, Sniper Integrated Assaults
 - Command and Control Issues
 - Medical Planning

This 40 hour course and will be 50-60% hands on with numerous leadership opportunities. The course will break students down into functioning tactical teams and will support 24 officers in the class.

FUTURE CLASSES:

Shooting House Instructor Course. This five-day, 40 plus hour course will discuss all CQB techniques and focus on “L” shaped and linear rooms. Students will learn the instructional methodology that I use and apply the core safety rules. Students will perform live fire CQB and demonstrating the skills required to safely conduct live fire and surgically engage threat targets. Under supervision, they will then set-up a shooting house for 1-2 person CQB and Team CQB and then instruct fellow students in live fire CQB drills. The course will involve several written tests and at least two pass/fail practical exercises.

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I am postponing the implementation of the Vehicle Assault Course. After speaking with several students, I feel my time and efforts would be better served with the Tactical Commanders Course. If enough interest is generated in the future, I may reconsider offering the class. Having said that, feel free to pin me down when you see me, as to my thoughts on vehicle and bus assaults. I can still integrate or add on one-day modules in a training week should you desire it.

IN CLOSING

Again, I just want to say thank you to all the officers and men I have had the pleasure to work with these past years. Again, I continue to learn many things from you, which helps me to continually refine my classes. And finally, I must say thank you for your dedication and service to our great nation.

Respectfully,

Paul R. Howe